

PROJECTS AWARDED

YOUTH SECTOR

SECTOR - YOUTH (No. 1)

Ref. No.	Project Title		Development of Policy Instruments to Support the Youth Sector					
Name of Legal Entity	Country	Overall Project Value (EUR/US)	Proportion carried out by legal entity (%)	No of staff provided	Name of Client	Origin of Funding	Dates (start/end)	Name of consortium members, if any
UWI Consulting Inc.	Jamaica	US \$226,926	100%	5	Government of Jamaica, Ministry of Youth Sports & Culture	Inter-America Development Bank (IDB)	September 2012 – October 2013	none
Detailed Description of Project					Type of Service Provided			
<p>OBJECTIVE:</p> <p>The overall purpose of this consultancy is to provide the youth sector with the supporting documents, instruments and frameworks to ensure the development of the sector. In this respect, the consultants are expected to utilise the work already completed as inputs as well as to conduct specific and specialized assessments of the status of youth development, the political, legal, institutional and policy environment and prepare a comprehensive set of policy documents and supporting implementing framework with current cost analysis. These will provide the National legal, policy, political, institutional and programmatic priorities for Jamaica's response to youth development over the next four to five years. Specifically, these reviews and assessments will therefore use the results of the following consultancies:</p> <ul style="list-style-type: none"> The National Youth Survey The Mainstreaming Youth Development Strategy and Manual The Situation Analysis and The Electronic Youth Programmatic Inventory and the Gap Analysis. <p>To conduct a review of the national youth sector and the national, international and regional legal environment as well as the specific local political, institutional, programmatic and policy environment to develop a comprehensive,</p>					<p>SCOPE OF WORK:</p> <ul style="list-style-type: none"> a) Conduct desk and electronic research b) Conduct a Rapid Environmental Scan (International, Regional and National) of the policy, legal and other relevant areas and incorporate the results of the strategic input activities already completed or at some stage of implementation. As part of this scan, the consultants must also review best practices to developing and implementing Youth Policies internationally. The policies to be reviewed must include the national macro-economic policies, development plans, previous youth development policies, other relevant policies that impact youth development including policies that cover the operations of NGOs offering youth development programmes. c) Conduct review of the youth programmes undertaken by the NCYD and other national partners and determine their fit within the past and prevailing national policy framework and the effect these have had on youth development nationally. d) Conduct stakeholder analysis and risk analysis to facilitate greater buy – in and acceptance of the Policy thereby facilitating its successful 			

practical and implementable National Youth Policy for Jamaica.

Assess the reasons for the weak implementation of the preceding National Youth Policies and make recommendations for the successful implementation of the revised Policy.

Conduct an assessment of best practices in implementing similar policies locally and globally and recommend the best approach for the Jamaican context. Using a mix of participatory methodologies, the consultants must develop a Strategic Plan for implementing the National Youth Policy stipulating the specific timeframe, outcomes, responsible entities and costs for achieving these plans or actions.

To conduct a cost benefits analysis for implementing or not implementing the National Youth Policy and for investing in youth development as a national priority. This must be supported by a budget that will guide the NCYD and the policy makers in assigning financial and other resources to achieve the national youth development objectives over the next five years.

Make recommendations for legislative action to ensure that the recommendations in the National Youth Policy have the legal framework and support to implement initiatives and to give the NCYD the legal support for its work as the entity with responsibility for Youth Development.

Develop a detailed, realistic and thorough monitoring and evaluation process outlined in a specific plan for the implementation of the National Youth Policy.

Craft a comprehensive and relevant Resource Mobilisation Plan to support the implementation of the National Youth Policy and train NCYD staff and selected stakeholders in resource mobilisation techniques.

Outline a detailed communication strategy/plan to support the implementation of the National Youth Policy and to ensure wide national knowledge and acceptance of the Policy.

implementation. In addition make specific recommendations for stakeholder engagement and minimizing the risks to implementation of the youth policy.

- e) Identify and define the problems or issues, objectives and policy options that necessitate the development of the National Youth Policy. Additionally, the consultants must outline the steps in the policy process that lead to the development of the National Youth Policy with specific timelines ensuring the proper sequencing of activities within the policy development process. This must be done in a Concept Paper or Discussion Paper that will be utilised to carry out initial Policy Discussions to develop issues and policy priorities.
- f) Utilise the results of these initial policy discussions and varied assessments and analyses to prepare a Green Paper for broad National Stakeholder Consultations.
- g) Conduct national stakeholder consultations ensuring that youth are integral to the process to get inputs and feedback on the various documents and draft policy papers.
- h) Undertake Strategic High Level Policy Development Discussion Fora across public sector, private sector and Civil Society and bi-lateral talks to facilitate buy-in and acceptance of the Policy
- i) Develop the Policy document (The National Youth Policy) ensuring that the Policy takes into consideration the current mandate or constitutional limits of the NCYD and partners and recommend the changes (if needed), required to ensure the policy can be implemented and monitored appropriately and that the NCYD has the legal framework and authority to carry out the required functions .
- j) Develop the White Paper for presentation to Cabinet and Parliament for approval and acceptance.
- k) Critically assess the capacity of the NCYD and the wider institutional framework to facilitate and monitor the implementation of the Policy and make recommendations for changes where applicable.
- l) Assess current legislation and policies to determine whether they give support to the complete implementation of the National Youth Policy and make recommendations for the development of legislation and policy changes where appropriate. Recommend a time-table for development of new legislation.
- m) Outline the steps to guide the GOJ and the NCYD to ensure the new policy is Gazetted so that it has legal standing.
- n) Outline the procedures, guidelines and a comprehensive table of indicators for periodic review of the Policy and indicate the roles and responsibilities of partners in the review process. This must be in a Monitoring and Evaluation Plan, to monitor, review and evaluate the

	<p>effectiveness of the National Youth Policy and ensure that these activities are incorporated into all stages of the policy implementation and maintenance phases.</p> <ul style="list-style-type: none">o) Conduct a Cost Benefits Analysis for implementing as opposed to not implementing the National Youth Policy and assess and outline the human/social, developmental, economic and financial costs to implementing the Policy. Make specific and relevant actionable recommendations to be undertaken by various stakeholders and policy officials.p) Develop a Strategic Action Plan outlining actions and activities to implement the National Youth Policy and ensure appropriate buy-in and involvement in the process of various stakeholders, including young people, across the private, public and NGO sectors.q) Prepare an MOU to outline collaboration by various partners to implement the National Youth Policy and establish the framework for policy partnerships.r) Develop a Resource Mobilisation Plan and train key stakeholders within the sector in strategies to mobilise various types of resources and develop local resource mobilisation plans.s) Once the National Youth Policy and companion documents are completed and accepted, present these in a national forum and a series of regional forums across Jamaica.t) Develop a communication strategy for roll out of the revised Policy once they have been approved by the Cabinet and Parliament.
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SECTOR - YOUTH (No. 2)

Ref. No. SOL-538-13000001	Project Title		Performance Evaluation of Youth Programs USAID/Barbados and Eastern Caribbean under the Monitoring and Evaluation Services for the Caribbean Basic Security Initiative IQC					
Name of Legal Entity	Country	Overall Project Value (EUR/US)	Proportion carried out by legal entity (%)	No of staff provided	Name of Client	Origin of Funding	Dates (start/end)	Name of consortium members, if any
UWI Consulting Inc.	Antigua & Barbuda, Dominica, Grenada, St. Kitts & Nevis, St. Lucia and St. Vincent & Grenadines	US \$86,544	30%	2	USAID	USAID	May 2013 - September 2013	Dexis Consulting-lead MSI Consulting
Detailed Description of Project						Type of Service Provided		
<p>OBJECTIVE:</p> <p>The performance evaluation were carried out in the following countries: St. Kitts & Nevis; Antigua & Barbuda; Dominica; St. Lucia; Grenada and St. Vincent & the Grenadines. The performance evaluation study was coordinated with USAID/Barbados and Eastern Caribbean as well as the implementing partners. The results of the evaluation were used by USAID/Barbados and Eastern Caribbean’s Mission management to assist in the design of future youth-focused programs that targets vulnerable youth under its current 2011-2015 strategy. The evaluation was therefore meant to be formative, seeking to inform the extent to which intended results are being met or have been met. Specifically, the effectiveness of implementation lessons and practices was used to improve future project design and program implementation</p>						<p>SCOPE OF WORK:</p> <p>Conduct a performance evaluation of youth programs for USAID/Barbados and Eastern Caribbean. The purpose of this task order was to provide to USAID/Barbados and Eastern Caribbean a mid-term performance evaluation of two of its youth programs in the eastern Caribbean. These are: (i) the A Ganar program being implemented by Partner of the Americas (POA); and (ii) the Caribbean Youth Empowerment Program being implemented by the International Youth Foundation (IYF).</p>		

SECTOR - YOUTH (No. 3)

Ref. No.	Project Title		The Establishment of an Institutional Framework for the Management of the Rehabilitation Centre					
Name of Legal Entity	Country	Overall Project Value (EUR/US)	Proportion carried out by legal entity (%)	No of staff provided	Name of Client	Origin of Funding	Dates (start/end)	Name of consortium members, if any
UWI Consulting Inc.	St. Kitts & Nevis	US \$131,000	100%	9	Government of St. Kitts & Nevis Ministry of Social Services, Community Development, Culture & Gender Affairs Victoria Road, Basseterre, St Kitts	Caribbean Development Fund (CDB)	July 2011- June 2013	none
DETAILED DESCRIPTION OF PROJECT					TYPE OF SERVICE PROVIDED			
<p>OBJECTIVE:</p> <p>To assist the GOSKN to establish the institutional framework for the operations and management of the proposed Rehabilitation Centre in line with a child rights approach and the obligations under international conventions. This assignment also included the training of the Rehabilitation Centre staff in areas that will assist them in their daily interactions with residents.”</p>					<p>SCOPE OF WORK:</p> <ul style="list-style-type: none"> • Review all relevant legislation as they pertain to the custodial sentencing of young offenders, to assess congruence with the child-rights based approach, including the Juvenile Act 1994 and the Amendment Act 1998, and SRO 1998; • Propose amendments to the regulations set out in SRO 1998 to ensure that the rights of young offenders are upheld during their stay at the centre; • Recommend an appropriate operational structure as well as the human resource needs for the centre; • Assist GOSKN in identifying the programmes and services for residents that are consistent with the mandate of the centre; • recommend the procedures for individual counselling as well as family counselling; • Assist GOSKN in developing an operational budget for the centre as well as for tracking rehabilitated girls and boys; and • Propose a mechanism for monitoring of the operations of the centre 			

- Formulate a community outreach programme.

SECTOR - YOUTH (No. 4)

Ref. No.	Project Title		Institutional Framework for Management of OECS Rehabilitation Centres for Juveniles					
Name of Legal Entity	Country	Overall Project Value (EUR/US)	Proportion carried out by legal entity (%)	No of staff provided	Name of Client	Origin of Funding	Dates (start/end)	Name of consortium members, if any
UWI Consulting Inc.	St. Kitts & Nevis	US \$212,175	100%	6	Organisation of Eastern Caribbean States, Morne Fortune, Castries, St Lucia	OECS, UNICEF, & USAID	September 30, 2013 – August 2014	none
DETAILED DESCRIPTION OF PROJECT					TYPE OF SERVICE PROVIDED			
<p>OBJECTIVE:</p> <p>The objective of this consultancy is to support the OECS Member States to:-</p> <ol style="list-style-type: none"> establish a common institutional framework for the operation and monitoring of juvenile justice systems , including the operation of rehabilitation centres, in line with a children's rights approach and the obligations under international conventions ; maximize synergies between public and private sector responses to juvenile offending where they exist; and to take account of the circumstances of small island developing states to ensure the feasibility and sustainability of proposed frameworks and mechanisms . 					<p>SCOPE OF WORK:</p> <p>Through analysis of the juvenile justice systems in the Member States of Antigua and Barbuda, Anguilla , Dominica, St. Kitts and Nevis and Saint Lucia, and in reference to those in the remaining states of the Virgin Islands (VI), Grenada , Montserrat and St. Vincent and the Grenadines , the following shall be undertake:-</p> <ul style="list-style-type: none"> • Develop Inception Report and Work Plan • Stakeholders Analysis and Development of Services Flow Chart • Review of Existing and development of operational and procedures manual • Development of a quality assurance framework • Undertake workshop to finalize the procedures and operational manuals and quality assurance framework • Publish approved final manual • Development of training material • Undertake member state training workshop to introduce and implement procedure and operations manual and quality assurance framework 			